

Overview

- The Science Traceability Matrix (STM)
 - What is it?
 - How is it used?
- Relation to other mission concept aspects
 - Goals, Objectives
 - Requirements
- Structure of the STM
- Common STM concerns, solutions

The STM: What is it?

- A proposal element that...
 - is required by SMD AOs
 - summarizes key aspects of the mission's technical implementation
 - summarizes key aspects of the mission necessary for successful completion of the investigation
 - re-arranges a missions requirements from a focus on design to a focus on research
 - provides a single, digestible reference that every aspect of the proposal can branch off of and tie into
- The STM is the backbone of the proposal.
 - A primary way to inspire confidence in the reviewer
 - A primary way to demonstrate a well-thought-out mission concept
 - A primary way to lose trust of the reviewer
 - A primary way to display issues or disconnects with the design or the team

The STM: How is it used?

- The STM is a guide to every aspect of the mission concept in a single, unified vision.
- For the proposer...
 - An opportunity to ensure common understanding between leadership, instrument providers, science team, and engineering team
 - An opportunity to identify issues in the design
 - A constant touchstone in the generation of a clear and consistent proposal narrative
- For the reviewer...
 - An opportunity to quickly gain a sense of the entire mission concept
 - An opportunity to identify internal disconnects or inconsistencies
 - Not just in the design, but in the team

Goals and Objectives

- Missions are formulated starting with Goals and Objectives
 - Goal: A broad scientific effort that is part of a larger strategy to address a program's objectives. A mission investigation will make progress towards the mission's Goals, but is not expected to completely achieve them.
 - What part of the field will my mission help advance?
 - Objective: A focused scientific effort that is part of a larger strategy to address a mission goal. A mission Objective must be achieved by a mission.
 - What specific, quantified scientific contribution will my mission make?
- The level of detail or scientific specificity for a Goal and an Objective depends on the science and the investigation. A Goal and an Objective must be scoped together.
 - Can be difficult to argue a narrowly focused Objective will make clear progress on an overly broad Goal
 - Can be difficult to argue that a broad Objective will be entirely completed
 - Reviewers come to a proposer with their own ideas. They may not understand a statement to be as limited as the proposer does.

Goals and Objectives

- Objectives state what the mission will complete, regardless of the type of science investigation.
- Can think of putting an Objective into one of three rough categories (*my terms*):
 - Characterization: You know enough to design a mission to study a system at a high-level.
 - Hypothesis-testing: You have specific hypotheses that a mission can be designed to resolve.
 - Analytic: You have specific knowledge gaps about an understood (to some level) system that a mission can be designed to fill.
- These are rough categories, and a clever person can force most Objectives into any category. But *remember the purpose of Objectives*.
 - Define what a mission must complete (metrics), keep design in the resource envelope
 - Clarity and consistency in proposal's narrative controls expectations and keeps the reviewer on the same page

Goals and Objectives

- No mention of "science questions" in this presentation, and that is deliberate
- Science questions aren't defined in the SMD AO, no common community understanding of what a science question *is*
 - Some see it as falling between a Goal and an Objective
 - Some see it as falling between an Objective and a Level 1 Requirement
- Asking questions invites the reviewer to tell you what the answer could be, to interpret
 the question. Stating determinative Objectives tells the reviewer what you will do.
 - Can't prove that you've fully answered a question, can prove you've fully made a determination
- A proposer's job is to remain in control of the narrative, be clear and consistent, and inspire confidence and trust. A disconnect in understanding between the proposer and reviewers, or between different reviewers, is disadvantageous for a proposal.



Mission Design Requirements

| Requirements Level | Mission Level |
|--------------------|----------------------------|
| Level 1 | Program |
| Level 2 | Project |
| Level 3 | Instrument, Mission System |
| Level 4 | Subsystems |

Mission requirement levels are the mission *design* requirements to complete the objectives.

The requirements levels may remind you of the levels in a mission's Work Breakdown Structure (WBS). They are based on a similar type of flowdown, but there is not a one-to-one mapping.



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Level 1 Requirements are the scientific determinations and/or results that are necessary for completion of each Science Objective.

 They are agnostic to mission implementation details, but mission implementation details flow up to them.

Example: The mission shall determine the average time for [auroral emission] to maximize after the impact of [solar wind structure] with an accuracy of X minutes ([confidence level]).



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Level 2 Requirements are the project performance requirements that flow down from the Level 1 Requirements.

• They are the first level of mission implementation details. They are linked to the Level 1 Requirements via the mission's research plan.

Example: The mission shall determine the intensity of [auroral emission] with an accuracy of X, a precision of Y, and a cadence of Z seconds.



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Key point!

Developing a mission requires knowing what research you are designing it to *complete*!

| | Scientific Measurement Requirements | | Instrument | Projected | Mission | |
|--------|-------------------------------------|---------------------|-------------|-----------------------------|---------------------------|-----------------------------|
| Goal | Objective | Physical Parameters | Observables | Performance Requirements | Instrument Performance | Requirements (Top Level) |
| | Obj. 1 | Phys. Para. 1a | Obs. 1a-1 | | | Observing strategies |
| Goal 1 | Obi 2 | Phys. Para. 2a | Obs. 2a-1 | | | Phenomena |
| | Obj. 2 | Phys. Para. 2b | Obs. 2b-1 | | | observation requirements |
| Goal 2 | Obi 2 | Dhys Dara 2 | Obs. 3a-1 | | | Launch window |
| Godi Z | Obj. 3 | Phys. Para. 3 | Obs. 3a-2 | | | |

Goal: A broad scientific effort that is part of a larger strategy to address a program's objectives. A mission investigation will make progress towards the mission's Goals, but is not expected to completely achieve them.

Objective: A focused scientific effort that is part of a larger strategy to address a mission goal. A mission Objective must be achieved by a mission.

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Physical Parameters: The highest-order data product(s) characterizing the physical system that enables the science investigation's completion of the Objective.

• Has verification parameters (e.g. accuracy, resolution) that flow down to the Observable and to mission requirements (e.g. spatial coverage, mission lifetime)

Observable: The physical measurement that is made by the mission and that enables the determination of the Physical Parameter.

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| Physical Parameter | Observable(s) |
|--|--|
| Electron density (local) | Upper hybrid frequency, magnetic field magnitude |
| Relative densities of elements X and Y | Emission line X, emission line Y |
| Map of surface elevation | Two-way travel time of emitted signal |
| Gravity field | Doppler shift of radio signal |

| Goal Objective | Scientific Measurement Requirements | | Instrument | Projected | Mission | |
|----------------|-------------------------------------|---------------------|-------------|-----------------------------|---------------------------|-----------------------------|
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Mission Requirements: The driving mission requirements that immediately flow down from the Scientific Measurement and Instrument Performance Requirements.

- Key mission requirements that enable necessary measurement
- Varied and particular to each mission implementation

STM Elements and Req. Levels

| Req. Level | Mission Level | STM Column |
|------------|---------------|----------------------|
| Level 1 | Program | Objective |
| Level 2 | Project | Physical Parameter |
| | | Observables |
| | | Mission Requirements |

The mission requirement levels are formal systems engineering requirement levels for designing the mission.

- Technical engineering requirements that combine with other requirements at the same level in order to realize products for their parent requirements
- Based on objective, measurable technical performance requirements

The STM columns are a re-envisioning of the mission requirement levels based around mission operations and the mission's research plan.

Restructured form is easier to digest, puts important information on one page

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Common Concerns, STM

- No clear flowdown of the requirements across the entire STM
 - Overly broad or vague Objectives?
 - Lack of a well-focused research plan?
- Missing, inadequate, or confused measurement verification parameters, margin, error budget
 - Spatial/temporal coverage
 - Accuracy vs. precision
 - Change in units within a proposal

Common Concerns, STM

- Disconnect between Measurements and Instrument Requirements
 - Inadequate communication between science team and instrument provider?
 - Instrument Requirements far exceed the requirements to complete the science?
 - Instrument Requirements developed to justify the instrument, not to enable the science?
- Disconnect between Instrument Requirements and Instrument Performance
 - Inadequate communication between science team and instrument provider?
 - Instrument was selected before the requirements were determined?
 - Instrument was selected for reasons other than it was the most appropriate for the science?

Common Issues, Solutions

- Start early! Having an STM (even if it is later refined) will make the narrative smoother
- Start with the specific Objectives to be completed and the scientific determinations that are necessary for them to be achieved
 - Properly scope your investigation; know exactly
 - Metrics of success are science results you can publish, not volumes of data acquired
- Integrate the mission team early, ensure that everyone is on the same page
 - The PI is in charge of the mission, which means being in charge of the narrative
 - Produce a concise, self-consistent STM and do not abdicate that responsibility
- Set your requirements and check them with every update to the STM
 - Science: Spatial/temporal coverage, accuracy, etc.
 - Implementation: Resource margin, error budget, etc.

